| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
|--------------------------------------|--|---|--|
| Modification Number: | P00005 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$0.00 |
| Date Signed: | Nov 15, 2019 | Solicitation Date: | - |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| Legal Business Name: | INDUSTRIAL ECONOMICS INC | CAGE Code: | 003F3 |
| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
| Modification Number: | P00008 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$0.00 |
| Date Signed: | Apr 2, 2020 | Solicitation Date: | _ |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| | | | |

| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
|--------------------------------------|--|---|--|
| Modification Number: | P00009 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$0.00 |
| Date Signed: | May 4, 2020 | Solicitation Date: | - |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| Legal Business Name: | INDUSTRIAL ECONOMICS INC | CAGE Code: | 003F3 |
| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
| Modification Number: | P00004 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$0.00 |
| Date Signed: | Aug 12, 2019 | Solicitation Date: | _ |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| Entity ID: | | | |

| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
|--------------------------------------|--|---|--|
| Modification Number: | P00010 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$0.00 |
| Date Signed: | Jul 16, 2020 | Solicitation Date: | _ |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| Legal Business Name: | INDUSTRIAL ECONOMICS INC | CAGE Code: | 003F3 |
| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
| Modification Number: | P00015 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$413,816.28 |
| Date Signed: | Mar 12, 2023 | Solicitation Date: | - |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| | F1BNQ68LSJ61 | Ultimate Parent Legal | INDUSTRIAL ECONOMICS |
| Ultimate Parent Unique Entity ID: | - | Business Name: | INCORPORATED |

| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
|--------------------------------------|--|---|--|
| Modification Number: | 0 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$381,281.32 |
| Date Signed: | Apr 17, 2019 | Solicitation Date: | - |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| Legal Business Name: | INDUSTRIAL ECONOMICS INC | CAGE Code: | 003F3 |
| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
| Modification Number: | P00006 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$0.00 |
| Date Signed: | Jan 23, 2020 | Solicitation Date: | - |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| | | | |

| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
|--------------------------------------|--|---|--|
| Modification Number: | P00012 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$405,428.12 |
| Date Signed: | Mar 25, 2022 | Solicitation Date: | - |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| Legal Business Name: | INDUSTRIAL ECONOMICS INC | CAGE Code: | 003F3 |
| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
| Modification Number: | P00014 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$0.00 |
| Date Signed: | Nov 18, 2022 | Solicitation Date: | _ |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| - | | | |

| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
|--------------------------------------|--|---|--|
| Modification Number: | P00007 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$389,161.64 |
| Date Signed: | Mar 27, 2020 | Solicitation Date: | _ |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| Legal Business Name: | INDUSTRIAL ECONOMICS INC | CAGE Code: | 003F3 |
| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
| Modification Number: | P00013 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$0.00 |
| Date Signed: | Sep 5, 2022 | Solicitation Date: | - |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | MA |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| | | | |

| | | | 9 |
|--------------------------------------|--|---|--|
| Contract ID: | 75F40119F19001 | Reference IDV: | 75F40118A10041 |
| Modification Number: | P00011 | Transaction Number: | 0 |
| Award/IDV Type: | BPA Call Blanket Purchase Agreement | Action Obligation (\$): | \$397,211.00 |
| Date Signed: | Apr 7, 2021 | Solicitation Date: | - |
| Contracting Agency ID: | 7524 | Contracting Agency: | FOOD AND DRUG ADMINISTRATION |
| Contracting Office Name: | FDA OFFICE OF ACQ GRANT SVCS | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | CAMBRIDGE | Entity State: | МА |
| Entity ZIP Code: | 021401337 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | F1BNQ68LSJ61 |
| Ultimate Parent Unique Entity ID: | F1BNQ68LSJ61 | Ultimate Parent Legal Business Name: | INDUSTRIAL ECONOMICS INCORPORATED |
| Legal Business Name: | INDUSTRIAL ECONOMICS INC | CAGE Code: | 003F3 |