| Contract ID: | FA701420D0003 | Reference IDV: | - |
|--|--|--|---|
| Modification Number: | P00004 | Transaction Number: | _ |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Sep 8, 2021 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| Entity ZIP Code: | 200362427 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Ultimate Parent Unique Entity ID: | UX5BCLDQKKM8 | Ultimate Parent Legal Business Name: | MCKINSEY & COMPANY INC. |
| Legal Business Name: | MCKINSEY & COMPANY, INC. WASHINGTON D.C. | CAGE Code: | 438P1 |
| Contract ID: | FA701420D0003 | Reference IDV: | - |
| Modification Number: | P00009 | Transaction Number: | - |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Mar 31, 2023 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: |
| | ICI33 | PSC Description: | OTHER |
| NAICS: | 541611 | NAICS Description: | |
| NAICS: Entity City: | | - | OTHER ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT |
| | 541611 | NAICS Description: | OTHER ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES DC |
| Entity City: | 541611 WASHINGTON | NAICS Description: Entity State: | OTHER ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES DC |
| Entity City: Entity ZIP Code: Additional Reporting | 541611 WASHINGTON 200362427 | NAICS Description: Entity State: Additional Reporting Code: | OTHER ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES DC NONE |

July 07, 2024 5:36 AM Page 1 of 6

| Contract ID: | FA701420D0003 | Reference IDV: | - |
|--|--|---|--|
| Modification Number: | P00011 | Transaction Number: | _ |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Mar 28, 2024 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| Entity ZIP Code: | 200362427 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Ultimate Parent Unique Entity ID: | UX5BCLDQKKM8 | Ultimate Parent Legal Business Name: | MCKINSEY & COMPANY INC. |
| Legal Business Name: | MCKINSEY & COMPANY, INC. WASHINGTON D.C. | CAGE Code: | 438P1 |
| Contract ID: | FA701420D0003 | Reference IDV: | - |
| Modification Number: | P00005 | Transaction Number: | - |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Nov 24, 2021 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | s |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| | 200362427 | Additional Reporting Code: | NONE |
| Entity ZIP Code: | | | |
| Entity ZIP Code: Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Additional Reporting | | Unique Entity ID: Ultimate Parent Legal Business Name: | N6JZARL64EW5 MCKINSEY & COMPANY INC. |

July 07, 2024 5:36 AM Page 2 of 6

| Contract ID: | FA701420D0003 | Reference IDV: | - |
|--------------------------------------|--|---|--|
| Modification Number: | P00006 | Transaction Number: | _ |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Apr 13, 2022 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| Entity ZIP Code: | 200362427 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Ultimate Parent Unique Entity ID: | UX5BCLDQKKM8 | Ultimate Parent Legal Business Name: | MCKINSEY & COMPANY INC. |
| Legal Business Name: | MCKINSEY & COMPANY, INC. WASHINGTON D.C. | CAGE Code: | 438P1 |
| Contract ID: | FA701420D0003 | Reference IDV: | - |
| Modification Number: | P00001 | Transaction Number: | - |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Sep 11, 2020 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | s |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| Entity ZIP Code: | 200362427 | Additional Reporting Code: | NONE |
| Additional Reporting | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Description: | | | |
| | UX5BCLDQKKM8 | Ultimate Parent Legal Business Name: | MCKINSEY & COMPANY INC. |

July 07, 2024 5:36 AM Page 3 of 6

| Contract ID: | FA701420D0003 | Reference IDV: | - |
|--|--|---|--|
| Modification Number: | P00002 | Transaction Number: | - |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Jan 21, 2021 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| Entity ZIP Code: | 200362427 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Ultimate Parent Unique Entity ID: | UX5BCLDQKKM8 | Ultimate Parent Legal Business Name: | MCKINSEY & COMPANY INC. |
| Legal Business Name: | MCKINSEY & COMPANY, INC. WASHINGTON D.C. | CAGE Code: | 438P1 |
| Contract ID: | FA701420D0003 | Reference IDV: | - |
| Modification Number: | 0 | Transaction Number: | - |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Jun 17, 2020 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | s |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| | 200362427 | Additional Reporting Code: | NONE |
| Entity ZIP Code: | 200302427 | | |
| Entity ZIP Code: Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Additional Reporting | | Unique Entity ID: Ultimate Parent Legal Business Name: | N6JZARL64EW5 MCKINSEY & COMPANY INC. |

July 07, 2024 5:36 AM Page 4 of 6

| Contract ID: | FA701420D0003 | Reference IDV: | - |
|--------------------------------------|--|---|--|
| Modification Number: | P00010 | Transaction Number: | _ |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Apr 14, 2023 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| Entity ZIP Code: | 200362427 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Ultimate Parent Unique Entity ID: | UX5BCLDQKKM8 | Ultimate Parent Legal Business Name: | MCKINSEY & COMPANY INC. |
| Legal Business Name: | MCKINSEY & COMPANY, INC. WASHINGTON D.C. | CAGE Code: | 438P1 |
| Contract ID: | FA701420D0003 | Reference IDV: | - |
| Modification Number: | P00003 | Transaction Number: | _ |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Aug 10, 2021 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| Entity ZIP Code: | 200362427 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Ultimate Parent Unique | UX5BCLDQKKM8 | Ultimate Parent Legal | MCKINSEY & COMPANY INC. |
| Entity ID: | | Business Name: | |

July 07, 2024 5:36 AM Page 5 of 6

| Contract ID: | FA701420D0003 | Reference IDV: | - |
|--|--|--|--|
| Modification Number: | P00007 | Transaction Number: | _ |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Aug 9, 2022 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | S |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: OTHER |
| NAICS: | 541611 | NAICS Description: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| Entity City: | WASHINGTON | Entity State: | DC |
| Entity ZIP Code: | 200362427 | Additional Reporting Code: | NONE |
| Additional Reporting Description: | NONE OF THE ABOVE | Unique Entity ID: | N6JZARL64EW5 |
| Ultimate Parent Unique Entity ID: | UX5BCLDQKKM8 | Ultimate Parent Legal Business Name: | MCKINSEY & COMPANY INC. |
| Legal Business Name: | MCKINSEY & COMPANY, INC. WASHINGTON D.C. | CAGE Code: | 438P1 |
| Contract ID: | FA701420D0003 | Reference IDV: | - |
| Modification Number: | P00008 | Transaction Number: | - |
| Award/IDV Type: | IDC Indefinite Delivery Contract | Action Obligation (\$): | \$0.00 |
| Date Signed: | Jan 9, 2023 | Solicitation Date: | Mar 11, 2020 |
| Contracting Agency ID: | 5700 | Contracting Agency: | DEPT OF THE AIR FORCE |
| Contracting Office Name: | FA7014 AFDW PK | PSC Type: | s |
| PSC: | R499 | PSC Description: | SUPPORT- PROFESSIONAL: |
| | | | OTHER |
| NAICS: | 541611 | NAICS Description: | OTHER ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES |
| NAICS: Entity City: | 541611 WASHINGTON | NAICS Description: Entity State: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT |
| | | - | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES DC |
| Entity City: | WASHINGTON | Entity State: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES DC |
| Entity City: Entity ZIP Code: Additional Reporting | WASHINGTON 200362427 | Entity State: Additional Reporting Code: | ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES DC NONE |

July 07, 2024 5:36 AM Page 6 of 6